D.C. Sports and Entertainment Commission

| Description | FY 2002 Approved | FY 2003 Proposed | % Change |
|------------------|------------------|------------------|----------|
| Operating Budget | \$9,626,650 | \$15,509,755 | 61.0 |

The mission of the D.C. Sports and Entertainment Commission is to improve the quality of life and enhance economic development in the District by operating RFK Stadium, promoting the District as a venue for sports and entertainment activities, and supporting youth recreational activities. The commission performs these functions and carries out its mission on a self-supporting basis.

An 11-member board of directors, composed of District-based professional, business, community, labor, and government leaders, directs the commission's efforts to enhance the District's economic development efforts through sports and entertainment activities. The agency plans to fulfill its mission by achieving the following strategic goals:

- Increase the number of events held at RFK Stadium and the D.C. Armory by creating and marketing new events to attract additional event promoters and producers.
- Generate additional revenues by identifying new revenue streams and reducing administrative and event functions cost through

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- Control the associated event-related expenses and invest in overhead items only to the extent that the commission will remain profitable.
- Refurbish facilities and parking lots to attract additional consumers and event planners.
- Develop a more comprehensive and focused outreach strategy to provide monetary contributions under a community outreach grant initiative.

| Did you know | |
|--|-----------|
| Event days in FY 2001 | 184 |
| Increase in community outreach contribution in FY 2001 | \$182,000 |

Where the Money Comes From

Table SC0-1 shows the source(s) of funding for the D.C. Sports and Entertainment Commission.

Table SC0-1

FY 2003 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

| | Actual FY 2000 | Actual FY 2001 | Approved FY 2002 | Proposed FY 2003 | Change From FY 2002 |
|-------------|-------------------|-------------------|---------------------|---------------------|------------------------|
| Other | 2,851 | 3,330 | 9,627 | 15,510 | 5,883 |
| Gross Funds | 2,851 | 3,330 | 9,627 | 15,510 | 5,883 |

How the Money is Allocated

Table SC0-2 shows the FY 2003 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table SC0-2

FY 2003 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

| | Actual FY 2000 | Actual FY 2001 | Approved FY 2002 | Proposed FY 2003 | Change from FY 2002 |
|-------------------------------------|-------------------|-------------------|---------------------|---------------------|------------------------|
| Regular Pay - Cont Full Time | 1,195 | 1,574 | 1,558 | 2,717 | 1,159 |
| Regular Pay - Other | 986 | 850 | 1,236 | 0 | -1,236 |
| Additional Gross Pay | 282 | 433 | 233 | 302 | 69 |
| Fringe Benefits - Curr Personnel | 389 | 473 | 454 | 504 | 50 |
| Personal Services | 2,851 | 3,330 | 3,480 | 3,522 | 42 |
| | | | | | |
| Supplies and Materials | 0 | 0 | 54 | 463 | 409 |
| Energy, Comm. and Bldg Rentals | 0 | 0 | 365 | 783 | 418 |
| Telephone, Telegraph, Telegram, Etc | 0 | 0 | 56 | 109 | 53 |
| Rentals - Land and Structures | 0 | 0 | 0 | 415 | 415 |
| Janitorial Services | 0 | 0 | 0 | 129 | 129 |
| Other Services and Charges | 0 | 0 | 871 | 1,636 | 765 |
| Contractual Services - Other | 0 | 0 | 0 | 4,982 | 4,982 |
| Subsidies and Transfers | 0 | 0 | 2,020 | 200 | -1,820 |
| Land and Buildings | 0 | 0 | 1,462 | 2,075 | 613 |
| Equipment & Equipment Rental | 0 | 0 | 1,319 | 1,195 | -123 |
| Non-personal Services | 0 | 0 | 6,146 | 11,987 | 5,841 |
| Total Proposed Operating Budget | 2,851 | 3,330 | 9,627 | 15,510 | 5,883 |

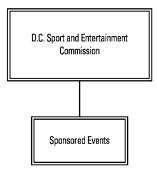
Other Funds

The proposed Other budget is \$15,509,755, an increase of \$5,883,105 or 61.0 percent over the FY 2002 approved budget of \$9,626,650 due to increased contractual cost associated with additional event staffing and vendor costs related to

commission sponsored events. There are 67 FTEs supported by the proposed budget. It should be noted that the D.C. Sports and Entertainment Commission employees do not come under the District Merit Personnel system.

Figure SC0-1

D.C. Sports and Entertainment Commission



Programs

The D.C. Sports and Entertainment Commission operates the following program:

Events

Revenue and expenditures for the Sports Commission are highly dependent on the number of events that take place at its venues each year. Some of those events, including MLS soccer, WUSA soccer, the Ringling Bros. and Barnum & Bailey Circus, the newly added Fright House Extreme Scream Park Halloween extravaganza and National Grand Prix of Washington, continue from year to year. Others, such as concerts and touring shows, are not scheduled until months prior to the actual event. Due to these immutable aspects of the sports and entertainment industry, making accurate assumptions about specific activities and the associated revenues and expenses is difficult. Accordingly, the commission's actual expenditures may vary significantly from budgeted amounts due to changes in activity levels.

Agency Goals and Performance Measures

Goal 1: Increase the number of events held at the agency's facilities.

Citywide Strategic Priority Area: Promoting
Economic Development

Managers: Tony Burnett, Stadium Manager; Ollie Harper, Jr., Director of Booking and Armory Manager

Supervisor: Robert Goldwater, President and Executive Director

Measure 1.1: Number of stadium and armory events

| | Fiscal Year | | | | |
|--------|-------------|------|------|------|------|
| | 2000 | 2001 | 2002 | 2003 | 2004 |
| Target | 85 | 90 | 100 | 110 | 122 |
| Actual | 87 | 92 | - | - | - |

Goal 2: Become more profitable.

Citywide Strategic Priority Area: Making Government Work Manager: Scott Burrell, Chief Financial Officer Supervisor: Robert Goldwater, President and Executive Director

Measure 2.1: Net income from stadium and armory events (thousands of dollars)

| | Fiscal Year | | | | |
|--------|-------------|-------|------|------|------|
| | 2000 | 2001 | 2002 | 2003 | 2004 |
| Target | 434 | 500 | 500 | 500 | 500 |
| Actual | -955 | -1146 | - | - | - |

Goal 3: Improve community outreach program.

Citywide Strategic Priority Areas: Strengthening Children, Youth, Families and Individuals; Building and Sustaining Healthy Neighborhoods

Manager: Scott Burrell, Chief Financial Officer Supervisor: Robert Goldwater, President and Executive Director

Measure 3.1: Community outreach contribution (thousands of dollars)

| | Fiscal Year | | | | |
|--------|-------------|------|------|------|------|
| | 2000 | 2001 | 2002 | 2003 | 2004 |
| Target | 150 | 200 | 225 | 250 | 250 |
| Actual | 355 | 182 | - | - | - |